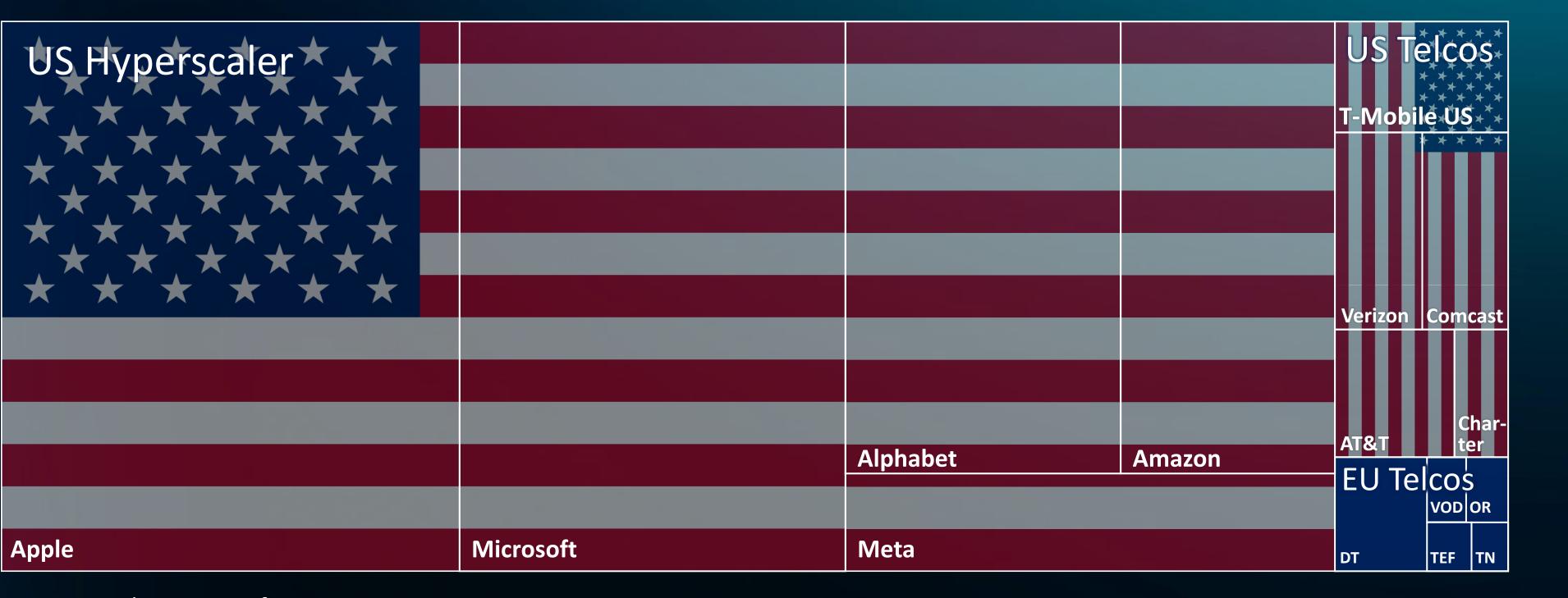


EUROPE:
GET OUT OF THE
COMFORT ZONE



NO EQUAL LEVEL PLAYING FIELD



Source: Market Cap as of 14.02.2023

EUROPE IS NOT COMPETITIVE IN THE DIGITAL SPACE

Semiconductors

3

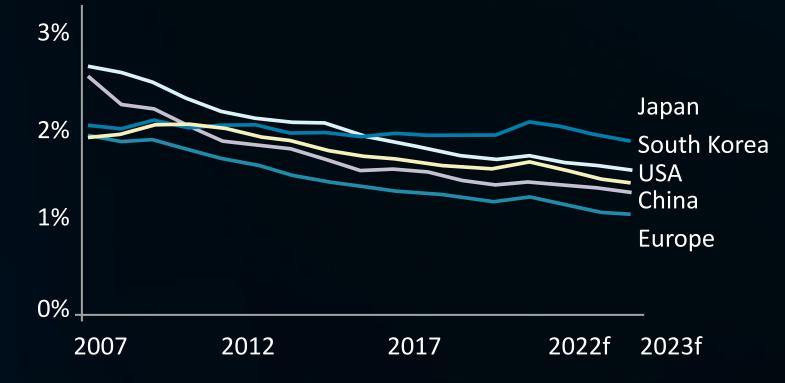
of the top-15 semiconductor producers are European

But: European Photolytography is leading wordlwide

Telecommunication

	USA	ASIA (CN, JPN, KOREA)	EUROPE
5G Coverage Source Etno (%)	96	86 90 95	73
Downlink speed fixed (Etno ookla 2022)	230	246234226	169

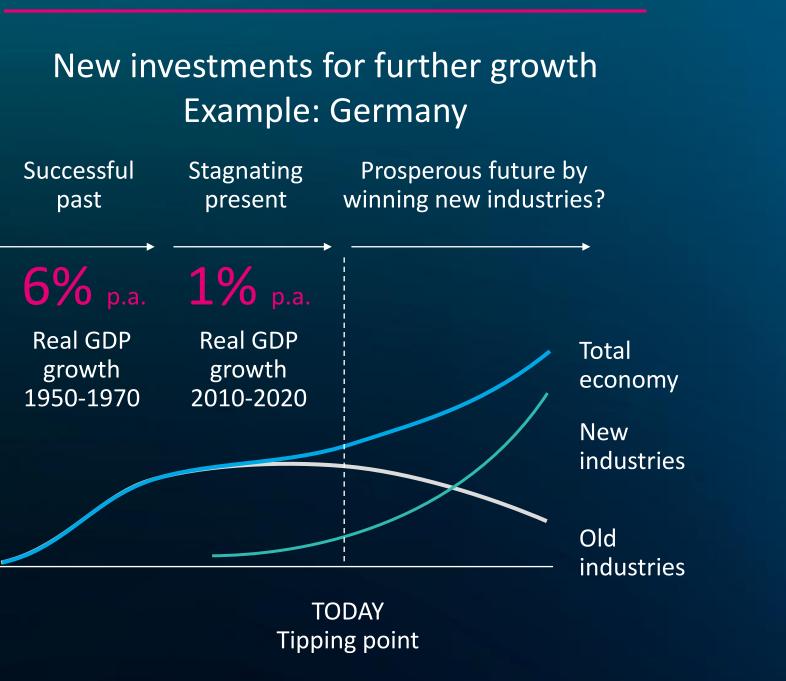
Telecom spend as a proportion of GDP



Data

92%
of all data of the Western world is stored in the USA

Innovations



DEPENDENCY IS EASY, SOVEREIGNTY IS NOT: EUROPE, GET OUT OF THE COMFORT ZONE!

CONTRIBUTION: DEUTSCHE TELEKOM

Best Infrastructure

Digital infrastructure investor : >€ 20 bn 2022

5



>10 mn HH with fiber until 2024



8 mn HH with fiber until 2024

(



97% 5G
Pop. Coverage until 2024



>75% 5G
Pop. Coverage until 2024

Software Company



(Access 4.0)

Sustainable Business Model

100% renewable electricity for DT Group Double energy efficiency in DE & EU 2024 vs 2020 Net-zero for direct and indirect energy 2025 vs 2017

- Net-zero for direct and indirect energy 2025 vs 2025 consumption (Scope 1 & 2)
- Net-zero emissions (Scope 1-3)
 Latest 2040
- 100% circular around technology In 2030



2022: Telekom Group gave back more than **€ 2.6 bn** to society worldwide

Digitize Customers



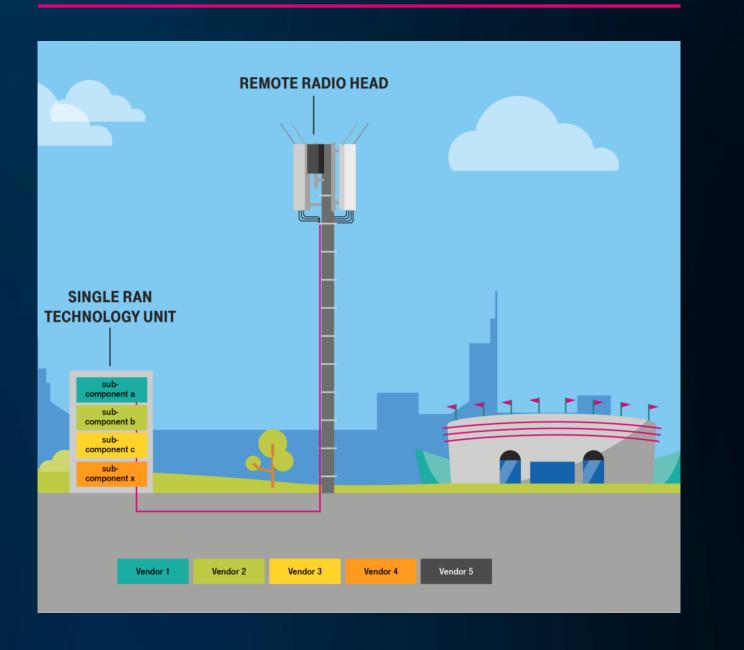
T PHONE PRO 5G FOR EVERY POCKET



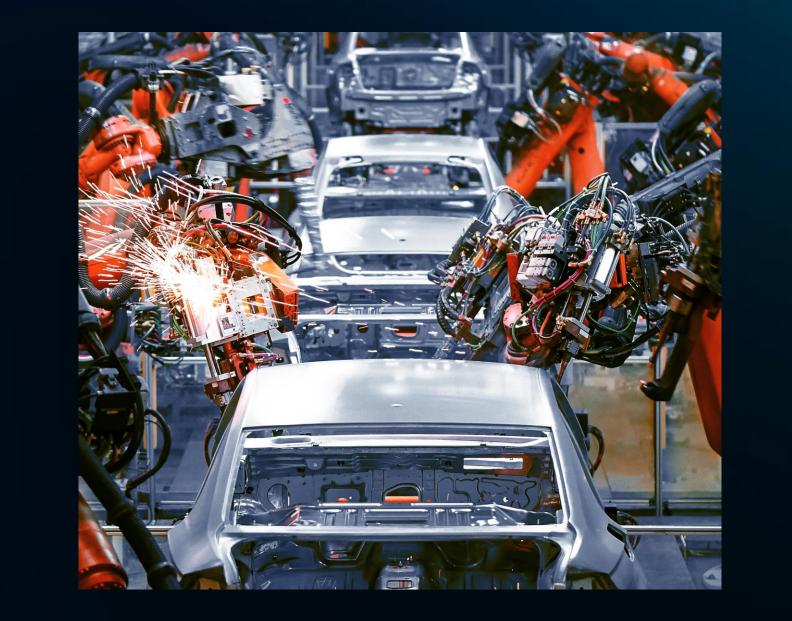
Data Intelligence Hub

CONTRIBUTION: INDUSTRY

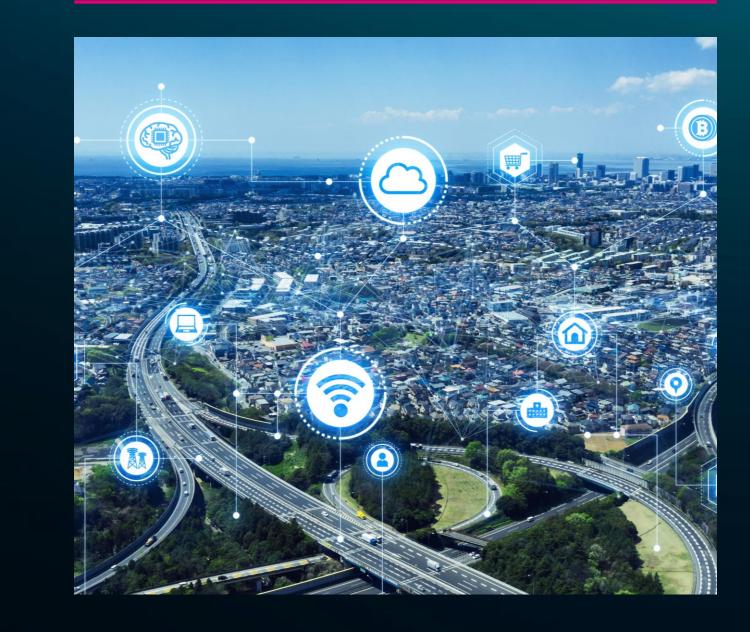




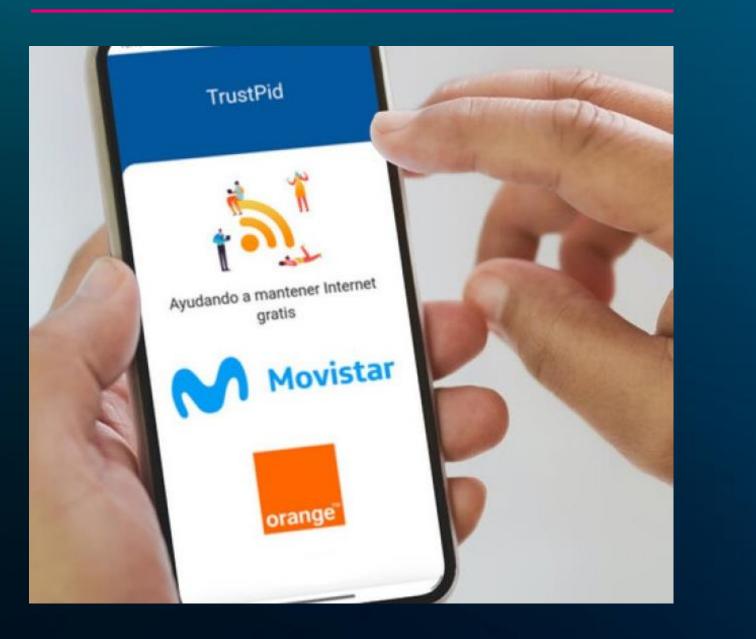








AD-Tech JV



CONTRIBUTION: POLITICS

Digital administration

- eGovernment,
- create demand for sovereign Cloud



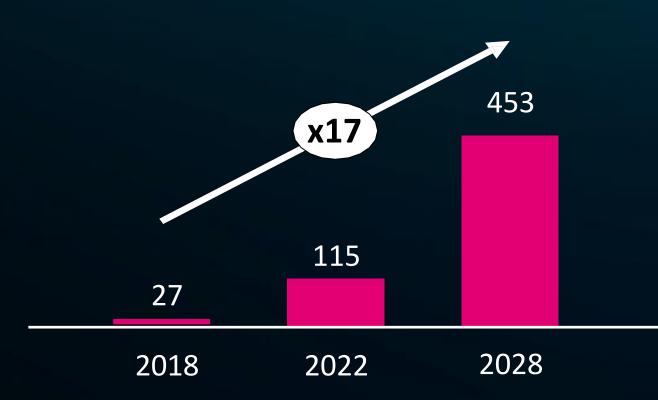
Market Structure

- Consolidation
- Spectrum policy

Regulation

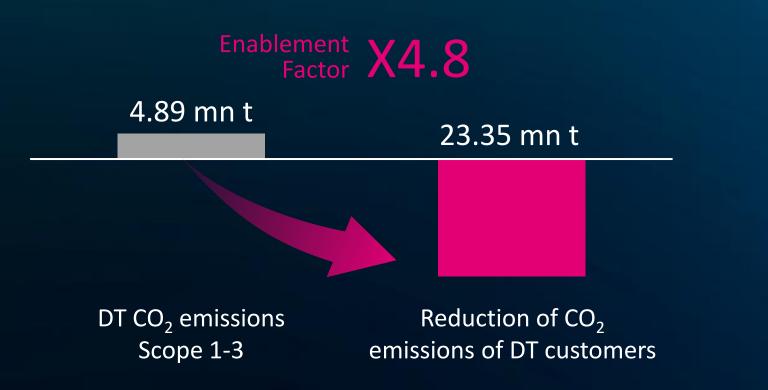
■ Fair Share

x17 lobal mobile data traffic until 2028



Energy

- Secure sustainable and competitive energy supply
- Include Telco-Investments in EU Taxonomie



GET OUT OF THE COMFORT ZONE BY...

1

Place scale over "petty statehood".
Consolidation can mean: Platform consolidation (CPaaS)

2

Built Telcos as platforms and create a new "developers garden" (APIs)

3

Trust your nerds!
Technologies first.
Business plans
second.

4

Sovereignity is solidarity. Create Win-Win-Win-Situations

5

Learn from crisis
management:
New speed through
less regulation